



CASE STUDY PLANT ENGINEERING

<p>Branch:</p> <ul style="list-style-type: none"> Plant Engineering (Shipbuilding) 	<p>Company:</p> <p>AERIUS Marine GmbH (D/F)</p>	<p>Duration:</p> <p>11/2016-12/2018</p>	<p>Role/Position:</p> <ul style="list-style-type: none"> Restructuring Manager €32 million, 45 FTE
<p>Services:</p> <ul style="list-style-type: none"> Process reengineering Restructuring ERP integration Due diligence/audit Change management 	<p>Assignment:</p> <ul style="list-style-type: none"> Management of transition and change program after carve-out Analysis, planning & implementation of an optimized supply chain Reengineering of core business processes, audit of subsidiary in FR Identification and implementation of saving measures Analysis, planning & integration of ERP-System for DE and FR 		
<p>Results:</p> <ul style="list-style-type: none"> Impl. category management, KPI, RFI/RFP standards, framework agreements: 20-25% savings potentials Process reengineering; reduction of project lead time; increased planning/delivery security Implementation corporate-wide ERP solution; full automation throughout project cycle Managing of change management project including coaching and training programmes 			